AGENDA

The packet is available on-line by going to <u>www.ingham.org</u>, choosing the "Monthly Calendar," and clicking Tuesday, October 20, 2015.

### A MEETING OF THE BUDGET AND PERSONNEL COMMITTEE

of the

**INGHAM COUNTY PARKS & RECREATION COMMISSION** 

Will Be Held at

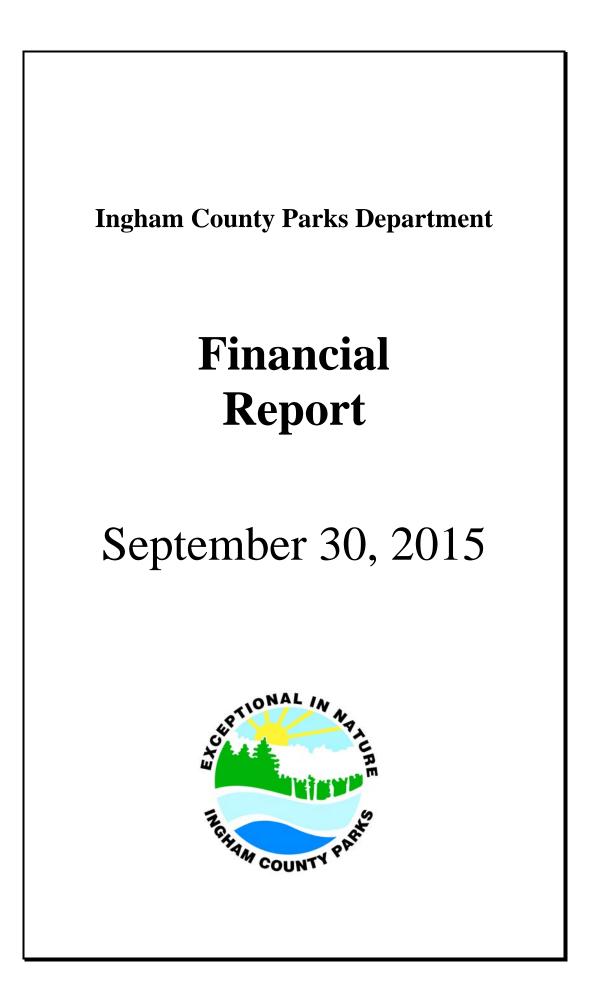
# 12:00pm

## Tuesday, October 20, 2015

Human Services Building, 5303 S. Cedar Entrance #3, Conference Room C (Southeast corner of Jolly and Cedar Streets) Lansing, Michigan

- 1. Call to Order
- 2. Limited Public Comment
- 3. Late Items / Deletions
- 4. DISCUSSION ITEMS:
  - A. September Financial Report
  - B. Soldan Dog Park Procedures and Format
  - C. Annual Passes Vehicle Pass or Family Pass?
- 5. ACTION ITEMS
  - A. Motion to Direct Staff to Work with the Purchasing Department, Financial Services, Information Technology Department, Potter Park Zoo, and the Treasurer's Department to Issue a Request for Proposal (RFP) for a Revenue Management System
- 6. Limited Public Comment
- 7. Adjournment

The Ingham County Parks & Recreation Commission will provide necessary reasonable auxiliary aids and services, such as interpreters for the hearing impaired and audio tapes of printed materials being considered at the meeting for the visually impaired, for individuals with disabilities a the meeting upon five (5) working days notice to the Ingham County Parks Department. Individuals with disabilities requiring auxiliary aids or services should contact the Ingham County Parks Department in writing or by calling the Ingham County Parks Office at P.O. Box 178, Mason, Michigan 48854 ~ Phone: (517) 676-2233. A QUORUM OF PARK COMMISSION MEMBERS MAY BE IN ATTENDANCE AT THIS MEETING



#### 2015 - 208 Operating Budget Report

September 30, 2015	Original Budget	Revised Budget 2015	YTD Total	Admin	Burch	Lk Lan	Hawk Is
REVENUE							
Special Event Fees	3,500	3,500	5,675	5,675	-	-	
Parking Fees	295,000	295,000	287,051	-	42,673	78,211	166,167
Donations / Friends	5,000	-	-	-	-	-	
Passport Fees	15,000	15,000	14,150	14,150	-	-	-
Misc Revenue	4,000	4,000	724	724		-	
Capital Improvement Tsf In - Cap Improvement	-	55,000	41,250	29,250			
Carry Over Surplus Used	15,250						
Revenue Trf In - F-228		50,000	37,500				
Revenue Trf In - F-101	1,618,906		1,214,179	1,214,179	-	-	
TOTAL REVENUE	1,956,656	2,077,300	1,600,529	1,263,978	42,673	78,211	166,167
PERSONNEL SERVICES							
Salaries & Wages Perm	693,011	662,215	434,813	434,813	-	-	-
Salaries & Wages Seasonal	282,387	305,907	226,790	13,621	55,209	70,597	87,363
Overtime Permanent	4,783	4,783	4,741	4,241	24	21	455
Overtime Seasonals	3,587	3,587	6,792	-	127	3,207	3,458
FICA County Share	53,017	53,017	50,710	33,845	4,235	5,647	6,983
Meeting Fees	6,000	6,000	4,740	4,740	-	-	-
Fringe Benefits	397,875		285,363	276,897	2,150	2,830	3,486
TOTAL PERSONNEL SERVICES	1,440,660	1,433,384	1,013,949	768,157	61,745	82,302	101,745
CONTROLLABLE EXPENSES							
Supplies	0	8,000	8,720	8,720			
Office/Printing/Postage/Copying	17,980	16,400	6,274	6,274	-		-
Non-Cap Equipment	4,900	4,900	2,330	-	1,335	100	895
Controlled Capital Items	-	-	3,120	-	-	-	3,120
Maintenance Supplies	71,500	94,500	63,989	-	18,816	18,319	26,854
Other Supplies	21,111	21,111	11,104	1,103	5,191	1,997	2,813
Small Tools	1,500		895	-	53	543	299
Uniforms/Cleaning/Clothing	6,100		7,508	7,508	-	-	-
Gas-Grease-Oil	57,600		20,870	20,870	-	-	-
Med Services - Physicals	1,000		-	-	-	-	-
Memberships/Subscriptions/Adver/Assessments	2,900		13,390	13,390	-	-	-
Contractual Services / Consultants	3,400		38,159	30,867	1,227	565	5,500
Travel - Local / Training	3,100 7,484		6,545	5,889 3,458	51 176	491 216	114 0
Telephone Maintenance Contractual	25,673		3,850 11,276	- 5,450	5,393	2,243	3,640
Equipment Repair/Maint	30,400		40,165	2,497	13,375	8,824	15,469
Equipment Rental	3,038		1,105	2,477	-	138	967
Special Projects - Master Plan	25,000		-			100	707
TOTAL CONTROLLABLE EXPENSES	282,686		239,300	91,856	45,617	33,436	59,670
NON-CONTOLLABLE EXPENSE							
Insurance	29,341	29,341	14,670.00	14,670.00	-	-	-
Utilities	57,794	57,794	42,759	7,411	6,950	8,606	19,792
Courier Service	1,624	1,624	1218	1218	-	-	-
Telephone Allocation Costs	3,247	3,247	3875	3875	-	-	-
MIS Support	121,640	121,640	61,396	60,723	-	-	-
Vehicle Service Charge	19,664		8,545	8,545	-	-	-
TOTAL NON-CONTROLLABLE EXPENSES	233,310	233,310	132,463	96,442	6,950	8,606	19,792
CAPITAL OUTLAY							
BUILDING REP/MAINTEN 2 ROOVES		16,000	370	-	-	370	-
LAND IMPROVEMENT - GRAVEL		14,000		-	-	-	-
CAPITAL IMPROVE MATERIALS -MULCH		15,000	13,875	13,875			-
TOTAL CAPITAL OUTLAY		45,000	14,245	13,875	-	370	-

TOTAL OPERATING REVENUE	1,956,656	2,077,300	1,600,529
TOTAL EXPENSES	1,956,656	2,077,300	1,399,957

CHANGE IN FUND BALANCE

200,572

208 Fund - Park	ing Reven	ue and	Expen	ses - YT	D	Monthly Revenue Report										
September 30, 2015		201	5	-	TOTAL		2014	2015	2014	2015	2014	2015	2014	2015	2014	2015
	Burchfield	LLS	LLN	Hawk Is	ALL		Burch	Burch	LLS	LLS	LLN	LLN	Hawk Is	Hawk Is		
	Parking	Parking	Parking	Parking	Parks		Parking	TOTAL	TOTAL							
Revenue YTD Date	42,673	64,549	13,663	166,166	287,051	Jan	4,702	3,632	-	-	-	-	11,673	9,006	16,375	12,638
						Feb	4,000	3,302	-	-	-	-	8,242	6,907	12,242	10,209
Expenditures						Mar	1,460	1,706	-	-	-	-	5,933	10,348	7,393	12,054
Personnel	9,718	6,500	231	31,407	47,856	Apr	4,897	5,386	129	2,526	323	1,265	25,924	15,462	31,273	24,639
Operating Supplies	40	20	20	61	141	May	5,830	4,837	12,343	7,420	5,264	3,857	21,919	25,889	45,356	42,003
						Jun	9,263	7,760	16,087	13,739	4,519	3,430	39,389	30,234	69,258	55,163
Expenditures YTD Date	9,758	6,520	251	31,468	47,997	Jul	6,064	6,052	16,355	17,996	2,960	1,895	31,594	33,587	56,973	59,530
						Aug	7,162	7,258	13,698	14,355	2,284	2,121	21,380	23,286	44,524	47,020
Total Revenue	42,673	64,549	13,663	166,166	287,051	Sep	2,842	2,740	5,178	8,513	1,337	1,095	9,393	11,447	18,750	23,795
Total Expenditures	9,758	6,520	251	31,468	47,997	Oct	741	-	380	-	764	-	5,903	-	7,788	-
						Nov	110	-	1,296	-	-	-	397	-	1,803	-
% Expenditures to Revenue	22.87%	10.10%	1.84%	18.94%	16.72%	Dec	240	-	-	-	-	-	3,083	-	3,323	-
YTD Balance	32,915	58,029	13,412	134,698	239,054	YTD	47,311	42,673	65,466	64,549	17,451	13,663	184,830	166,166	315,058	287,051

#### 508- ENTERPRISE FUND CONSOLIDATED MONTHLY BUDGET UPDATE BY PARK

As of September 30, 2015	Budget	Total YTD	HI YTD	BUR YTD	LL YTD
REVENUE					
SHELTER FEES	58,000	59,343	23,520	16,028	19,795
DISC GOLF FEES	21,000	21,343	-	21,343	-
BOAT RENTAL	55,000	54,950	14,661	32,744	7,545
BOAT LAUNCH FEES	17,000	17,782	-	-	17,782
SKI RENTAL	2,000	7,423	-	7,423	-
FOOD CONCESSIONS	40,000	58,789	37,398	3,011	18,380
BAIT/TACKLE REVENUE	150	2	, -	2	-
LL HOUSE	9,600	7,158	-	-	7,158
ADMISSION FEES	18,000	48,633	48,633		,
INFLATABLE RENTALS	1,000	1,350	-	-	1,350
SNOW TUBE RENTAL	2,000	3,283	_	3,283	-
SNOW HILL RESERVATIONS	2,000	600		0,200	
DOG PARK REVENUE	10,000	10,459	10,459	_	_
DAY CAMP	15,000	11,569	10,439	11 560	-
		-	-	11,569	-
VENDING MACHINE COMMISSIONS	400	-	-	-	-
	5,000	3,735	3,735		
	400	166	-	-	-
CARRY OVER SURPLUS USED	38,420	0		0	
TOTAL REVENUE	292,970	306,585	138,406	95,403	72,010
PERSONNEL SERVICES					
WAGES & BENEFITS - SEASONAL	152,000	136,565	46,697	44,021	45,847
TOTAL PERSONNEL SERVICES	152,000	136,565	46,697	44,021	45,847
	4 4 9 9			0.07	
PRINTING	4,100	307	-	307	-
CONTROLLED CAP OTHER		-		-	
MAINTENANCE SUPPLIES	20,000	10,542	7,444	2,553	#REF!
OTHER SUPPLIES	26,391	30,430	17,963	2,507	545
CONTRACTUAL SERVICES	5,000	5,000	-	-	5,000
UTILITIES/INSURANCE	12,500	8,577	8,475	-	102
TELEPHONE	400	-	-	-	-
MAINT-RELATED CONTRACTUAL	1,445	675	675	-	-
EQUIPMENT REPAIR & MAINT	500	-	-	-	-
EQUIPMENT RENTAL	600	-	-	-	-
SALES/USE TAX	2,800	1,291	939	152	200
ADMIN DISTRIBUTION	28,814	31,979	23,140	4,431	4,409
TOTAL CONTROLLABLE EXPENSE	102,550	88,801	58,636	9,950	#REF!
CAPITAL OUTLAY					
ROOF BOAT RENTAL BUR	4,000	362			
ROOF OVERLOOK		672			
PEDAL BOATS HAWK ISLAND & LL	7,000	7,245			
CANOE/KAYAKS- BUR	5,000	4,913			
LL DOCK(2014)		962			
TOTAL CAPITAL OUTLAY	16,000	14,154			
	,	,			
TOTAL OPERATING REVENUE	292,970	306,585	138,406	95,403	72,010
TOTAL OPERATING EXPENSES	270,550	239,520	105,333	53,971	67,025
CHANGE IN FUND BALANCE - OPERATIONS	0	67,066	33,073	41,432	4,985
		,			,
REVENUE	292,970	306,585			
EXPENSE - OPERATIONS	270,550	225,366			
EXPENSE - CIP	-	14,154			
NET CHANGE - FUND OVERALL		67,066			

### **CAPITAL IMPROVEMENT & PROJECTS/EQUIPMENT**

Status Report as of September 30, 2015

5	atus Re				, 2013		
ltem	Original Budget	Adjusted Budget	Encum- brance	Actual Cost	Balance	Status *	Staff Notes
		GENE	RAL FUN	D		•	
Zero Turn Mower - BUR	14,000			14,600	(600)	Complete	
664-75299-978000 Zero Turn Mower - LL							
664-75299-978000 Dump Truck/Plow/Salt Spreader - BUR	14,000			12,431	1,569	Complete	
664-80000-978010	42,000			44,340	(2,340)	Complete	
3/4 Ton 2WD Pick-Up - BUR 664-80000-978010	27,000			25,120	1,880	Complete	
4 WD Tractor w/loader - BUR 664-75299-978000	35,000			35,495	(495)	Complete	
Roof White Restroom - LLN	8,000			0	8,000	In Progress	PO Issued
208-75500-931000-51000 Roof Picnic Area Restroom - LLS	8,000			0	8,000	In Progress	PO Issued
208-75500-931000-51000 Reforestation - LLS + grant application	5,000			0	5,000	in rogross	+ DNR GRANT / \$120
245-75299-976000 Playground Mulch - All Parks							per tree
208-75200-974100 Gravel/Road Maintenance - LLS	15,000			13,875	1,125	In Progress	
208-75200-974000-86000	7,000			0	7,000		Carry Forward 2016
Gravel/Road Maintenance - BUR 208-75200-974000-86000	7,000			0	7,000		Carry Forward 2016
Buoys/Swim Ropes - All Parks 245-75299-726010	4,500			2,677	1,823	Complete	
Perry Rd. Paving Assessment 208-75200-957130-86000	10,000			0	10,050	Complete	
Path Repair - HI 245-75299-974000	10,000	70,000		0	70,000		2014: \$15,000 CIP + \$45,000 grant + 2015: \$10,000 CIP
Parking Lot Repair - HI 245-75299-974000	10,000			0	10,000		φ10,000 On
Master Plan 208-75200-967000-86000	25,000			0	25,000		Developing RFP
200-73200-307000-00000		FNTERPR	ISE FUND	- 508			
Roof - Boat Rental - BUR	4,000			362	3,638	Complete	Transferred balance to
508-75931-931000 Roof - Overlook Shelter	4,000						Overlook and Lifejackets
508-75200-931000 Lifejackets - Canoe/Kayak		701		672	29	Complete	
508-75200-743000		2,937	2,841		96	In Progress	P.O. Issued
Pedal Boats - HI & LL 508-75200-735000	7,000			7,245	(245)	Complete	
Canoe/Kayaks - BUR	5,000			4,912	88	Complete	
508-75931-735000	1	I IFORMATIO	I ON TECHN				
Call Center Software							
664-75299-726010		840		840	0	Complete	
Cross Cut Shreder 664-75299-726010		999		979	20	Complete	
Poster Printer 664-75299-735100	1,750	0		0	0		Canceled
CPU - Office - Window Desk	800			0	800	Complete	
664-75299-735000		CARRY	 Y FORWAF	I RD			
Lake Lansing Dock (2014/508)		<b>U</b> /11/11					
508-75200-931000 Lake Lansing Restroom/Concession	6,925			962	5,963	In Progress	
(2013/450) 450-75200-976000	14,855		3,750	0	11,105	In Progress	Shade Kite PO Issued

\* Status = In Progress, On Hold, Complete

#### 2015 Trails & Park Millage - Fund 228

9/30/2015

	Budget	Actual
Revenues		
Tax Revenues	3,282,981	3,355,603
Carry Over Surplus Used	3,159,467	
Interest Revenue	0	15,124
Total Revenue	123,514	3,370,728
Controllable Fundament		
Controllable Expenses	-	
Tax Refund - Interest	0	20
Consultants	73,514	17,068
Total Controllable Expenses		17,087
Transfers Out		
Transfers Out/208	50,000	37,500
Total Transfers Out	123,514	37,500
Fund Balance	0	3,316,140



#### Parks Department Background

The Ingham County Parks, all located just minutes from the heart of Lansing in mid-Michigan, offer more than 1,200 acres of outstanding parklands for recreation and enjoyment. The park system includes Burchfield Park (including Bunker Road & McNamara Canoe Landings as well Riverbend Natural Area), Hawk Island County Park (including access to the river trail), Lake Lansing Park North (including the Boat Launch) and Lake Lansing Park South. The Ingham County parks have more than 1.25 million visitors each year.

#### **Revenue Background**

Burchfield, Hawk Island and Lake Lansing North & South Parks, the Boat Launch and the Administrative Office collect various user fees. Park visitors are charged user fees for the following activities:

Vehicle Entry (parking)	Boat Launch	Cross Country Skiing
Tube Rental	Tubing Hill Admissions	Pedal/Rowboat Rental
Concessions	Dog Park	Disc Golf
Shelter Reservations	Tubing Hill Reservations	Canoes / Kayaks
Day Camp	Inflatable Reservations	Canoe Reservations
House Rental	Passports	

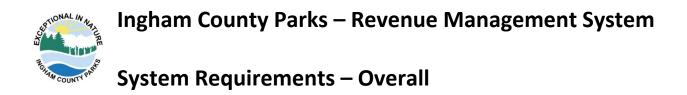
Note: The Potter Park Zoo sells annual Ingham County Parks parking passes. Potter Park Zoo is a separate department within the Ingham County structure. The Potter Park Zoo Department retains all revenue collected at Potter Park.

#### **Miscellaneous Information**

- 1. Average price per transaction: \$7
- 2. Number of POS needed: 13 15
- 3. Percentage of cash/check revenue is 69% and credit cards 31%
- 4. Revenues collected annually: \$625,000

#### **Ingham County Project Team**

Ingham County Parks Department Financial Services Department Information Technology Department Purchasing Department Potter Park Zoo Treasurer's Office



The system shall function at all park and office locations described in this document.

The system shall interface with the Ingham County financial system, Munis, for recording revenues to the general ledger.

The system shall have a hierarchy of user access.

The system shall permit the user to modify prices and items offered for sale.

The system shall process all credit card sales.

The system shall have individual user ID's.

The system shall provide an end of shift report for each attendant.

The system shall allow for the transfer of an open guest ticket to another attendant.

The system shall have on-line reservation, registration and sale capability.

The system shall have a gift card function.

The system shall provide financial and statistical reporting.

#### **Service Provider Requirements**

The service provider will become a registered vendor of Ingham County.

The service provider will state the technology requirements to operate the revenue management system.

The service provider will provide 24/7 customer support.

The service provider will remit credit card revenue to Ingham County on specified dates as agreed to in a contract with Ingham County.

The service provider will provide on-site and remote training as specified in the contract.

### **Service Provider Questions**

From the date a contract is signed, what is the implementation time frame?

Are there capabilities / expandability that your product can provide us that we have not mentioned or asked for in the RFP?

Does your system provide an interface with social media?



#### Location Codes: Off: Office

Off: OfficeHI: HaLLS: Lake Lansing SouthBUR: BLLN: Lake Lansing NorthBL: BPP: Potter ParkBL: B

HI: Hawk Island BUR: Burchfield BL: Boat Launch

## Specific Revenue Requirements



<b>REVENUE SOURCE</b>	LOCATION	DESCRIPTION	SYSTEM REQUIREMENT
Entry Fees	HI, LLS, LLN, BUR, PP, Off	Entry fees are collected at four parks. Pre-paid passes are sold in the office. Parking passes are issued in the office.	<ul> <li>System generated annual pass. (Receipt provided)</li> <li>System generated daily pass. (Serves as receipt)</li> <li>System generated invoice for parking passes.</li> <li>Fees identified on POS</li> </ul>
Boat Launch	BL, OFF	Fees are collected April – October.	<ul> <li>System generated annual pass. (Receipt provided)</li> <li>System generated daily pass. (Serves as receipt)</li> <li>Fees identified on POS</li> </ul>
Disc Golf	BUR	Two 18 hole disc golf courses are operated.	<ul> <li>System generated annual pass. (Receipt provided)</li> <li>System generated daily pass. (Serves as receipt)</li> <li>Fees identified on POS</li> </ul>
Dog Fobs	н	A dog park with keyless entry is available.	<ul> <li>System generated annual pass. (Receipt provided)</li> <li>Annual pass provides keyless entry.</li> <li>System generated daily pass. (Receipt provided)</li> <li>Daily pass provides keyless entry.</li> <li>Fees identified on POS</li> </ul>
Reservations	Off	Reservations are taken for picnic shelters, inflatables, band shell, special events, canoes, kayaks, snow tubing hill, day camp and canoeing.	<ul> <li>PC component         <ul> <li>Processes credit card payments</li> </ul> </li> <li>Make reservations in a timely and efficient manner.</li> <li>On-line reservations         <ul> <li>Processes credit card payments</li> </ul> </li> </ul>
Hourly Rental Pedal Row Canoe/Kayak Ski Tube	HI, LLS, BUR HI, LLS BUR BUR BUR BUR	All items are rented in the parks. Fees are hourly.	<ul> <li>System generated ticket is opened when the customer arrives and closed when the activity is complete.</li> <li>The system calculated fee is collected when the activity is complete.</li> <li>Ability to transfer open tickets between users.</li> <li>Fees identified on the POS.</li> </ul>



# Specific Revenue Requirements

<b>REVENUE SOURCE</b>	LOCATION	DESCRIPTION	SYSTEM REQUIREMENT			
Trip – Boat Rental Canoe Kayak	BUR	Canoe and Kayak trips are available for set fees. Late and abandoned fees are collected.	<ul> <li>The trip fee is collected at the onset of the trip.</li> <li>Late and abandoned fees are collected after the trip.</li> <li>System generated invoice for late and abandoned fees.</li> <li>Fees identified on POS</li> </ul>			
Concessions	BUR, LLS, HI	Snack bars operate in the parks.	<ul> <li>Menu Selection on POS</li> <li>Record Sales</li> <li>Issue customer receipt</li> </ul>			
Tubing Hill	н	A tubing hill operates in winter months.	<ul> <li>System generated daily ticket – to attach to jackets.</li> <li>Tickets display time period for use.</li> <li>Fees identified on POS</li> </ul>			
Passport Fees	OFF	U.S. passport applications are accepted in the office. Fees are collected for processing the application and photos.	<ul> <li>System generated receipts for customers.</li> <li>Fees identified on POS</li> </ul>			



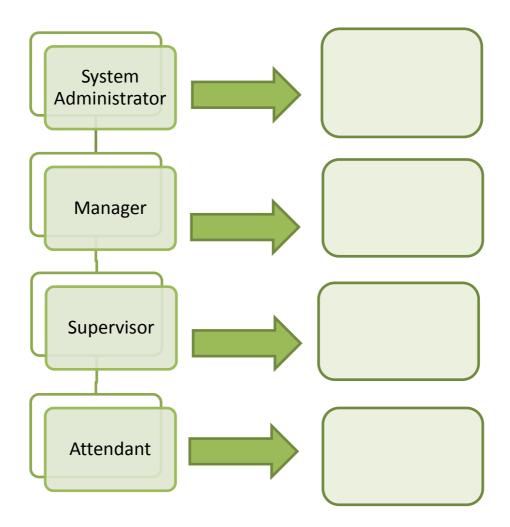
## **Facility Information**

<b>Administrative</b>	Office			
Location	Revenues Collected	Fee Collection Environment		
121 E. Maple St., Suite 102 Mason, MI 48854	<ul> <li>Entry Fees</li> <li>Boat Launch</li> <li>Dog Fobs</li> <li>Reservation – Picnic Shelters, inflatables, band shell, special events, canoe/kayak, snow tubing hill, day camp</li> <li>Passports</li> </ul>	<ul> <li>Indoor – environmentally controlled office facility.</li> </ul>		
Burchfield Coun	ty Park			
Location	Revenues Collected	Fee Collection Environment		
881 Grovenburg Rd. Holt, MI 48842	<ul> <li>Entry Fees</li> <li>Disc Golf</li> <li>Pedal Boat</li> <li>Canoe/Kayak – hourly</li> <li>Canoe/Kayak – trips</li> <li>Ski</li> <li>Snow Tube</li> <li>Concessions</li> </ul>	<ul> <li>Stationary sheltered areas. Not environmentally controlled.</li> <li>Mobile fee collection. Not environmentally controlled.</li> <li>Stationary collection area. Environmentally controlled.</li> </ul>		
Hawk Island Cou	unty Park			
Location 1601 E. Cavanaugh Rd. Lansing, MI 48910	Revenues Collected• Entry Fees• Pedal & Row Boat• Concessions• Dog Fobs• Snow Tubing Hill	<ul> <li>Fee Collection Environment</li> <li>Stationary sheltered areas. Not environmentally controlled.</li> <li>Stationary office- environmentally controlled.</li> </ul>		
Lake Lansing Bo	at Launch			
Location	Revenues Collected	Fee Collection Environment		
6271 E. Lake Dr.	Boat Launch Fees	Mobile fee collection.		

Haslett, MI 48840		Not environmentally controlled.
Lake Lansing Pa	rk North	
Location	Revenues Collected	Fee Collection Environment
6260 E. Lake Dr. Haslett, MI 48840	Entry Fees	Stationary sheltered areas. Not environmentally controlled.
Lake Lansing Pa		
Location	Revenues Collected	Fee Collection Environment
1621 Pike St.	Entry Fees	Stationary sheltered areas. Not
Haslett, MI 48840	<ul> <li>Pedal &amp; Row Boat</li> </ul>	environmentally controlled.
	Concessions	
Potter Park		
Location	<b>Revenues Collected</b>	Fee Collection Environment
1301 S. Pennsylvania	Entry Fees	Stationary sheltered areas.
Lansing, MI 48910		Environmentally controlled.



### **System Access Hierarchy**



#### Tasks to assign to hierarchy

Establish & Delete user accounts Menu changes - e.g. new activity, concession item Fee changes Financial Reports All Parks Single Park Statistical Reports All Parks Single Park



### Glossary

Activities: Disc golf, snow hill, vehicle entry, concessions, passports, boat launch

Attendant: Employee collecting user fees.

Munis: The Ingham County financial system.

**Parking Passes:** created for specific event. These passes are one use only on a specific date. Office staff creates them and sends them to the customer. The customer disburses the passes to their guests. The gate attendant collects the passes on the date of the event.

POS: Point of Sale

Prepaid Passes: generic preprinted vehicle entry passes

**Rental**: Pedal and row boats, canoe/kayak, skiing, snow tubes

Reservation: Picnic shelter, day camp, snow tube hill, canoe/kayak, ball diamonds, general

System: Revenue Management System

User: Administrators and Attendants

User Fees: Fees collected from park patrons for activities, rentals and reservations

MOVE

TO DIRECT STAFF TO WORK WITH THE PURCHASING DEPARTMENT, FINANCIAL SERVICES, INFORMATION TECHNOLOGY DEPARTMENT, POTTER PARK ZOO AND THE TREASURER'S OFFICE TO ISSUE A REQUEST FOR PROPOSAL (RFP) FOR A REVENUE MANAGEMENT SYSTEM